



Harnessing Energy for Life

PROJECT LISTS & REFERENCES

2025

#	Country	Project	Capacity	Fuel	Engine	Project Scope
1	Mali	Syama Gold Mine Power Project	30MW	HFO	CAT & Allen Diesel	Full turnkey EPC and O&M services for the complete HFO Fired power plant
2	Sierra Leone	Marampa Iron ore mine power project	16MW	HFO	Hyundai	Full turnkey EPC and O&M services for the complete HFO Fired power plant
3	Mali	Loulo-Goukoto Mine power project	22MW EPC 90-112 MW O&M	HFO	CAT	Full turnkey EPC and O&M services for the complete HFO Fired power plant
4	Mali	Morila Gold Mine power project	16.1 MW O&M	HFO	CAT Allen Diesel	O&M services for a complete HFO fired power plant
5	Mali	Syama	30MW	Diesel	CAT, RR, Allen Diesel	Design, Build, Commissioning, O&M
6	Tanzania	Golden Pride	28MW	HFO	Cummins, Detroit	Design, Upgrade, Commissioning
7	Sierra Leone	Marampa	16MW	HFO	Hyundai	Design, Upgrade, Commissioning and O&M
8	Nigeria	FAAN	8MW	Diesel	Various	Own, Finance and Operation
9	Libya	GECOL	300MW	Diesel and Gas	Various	Own, Finance and Operation
10	Turkey	Group Indeks	150MW	Diesel	PW FT8 Turbines	EPC and O&M
11	Guatemala	Pemex Guatemala	16MW	HFO	PW FT8 Turbines	Design and Commissioning
12	Liberia	Hummingbird	12MW	HFO	CAT	Design and Construction
13	DRC	Efferon	22MW	HFO	Hyundai, MTU	Design and Feasibility studies
14	Ghana	Asanko	22MW	HFO	CAT, Hyundai	Design and Feasibility studies.
15	Panama	Pacific Rim	5MW	Diesel	Cummins	EPC
16	Madagascar	Moja Graphite	10MW	HFO	Hyundai Bergen	Design
17	Madagascar	Jiama Electric Utility	50MW	HFO & Diesel	Various	Own, Finance, Operate and Smart monitoring
18	Nigeria	MMPE	15MW	Diesel	Various	Own, Finance and operate
19	Nigeria	Airport Upgrades	50MW	Diesel	Various	EPC and O&M
20	International – 7 Ports	Carnival Cruise Lines	16MW	Diesel	CAT and MTU	EPC and O&M
21	Burkina Faso	Trevali - Perkoa Zinc	12MW	HFO	CAT and MAK	Maintenance Services and O&M Support
22	South Africa	GE Africa (PTY) Ltd (Alstom S&E Africa (Pty Ltd) Medupi Power Station	500MW PLUS	Thermal	NA	Consulting/O&M
23	South Africa	Eskom	500MW PLUS	Thermal	NA	Consulting/O&M
24	South Africa	VibroSystM SA	500MW PLUS	Thermal	NA	Consulting/O&M
25	South Africa	In4Group (Pty) Ltd	500MW PLUS	Thermal	NA	Consulting/O&M
26	South Africa	Dunamis Energy & Resources	500MW PLUS	Thermal	NA	Consulting/O&M
27	South Africa	GE/Alstom	500MW PLUS	Thermal	NA	Consulting/O&M
28	South Africa	Nugen Technologies	500MW PLUS	Thermal	NA	Consulting/O&M
29	Mali	Syama Gold Mine Power Project	30MW	HFO	CAT & Allen Diesel	Full Turnkey EPC and O&M services for the complete HFO Fired power plant
30	South Africa	GE Africa Alstom S&E Africa Medupi Power Station	500MW PLUS	Thermal	NA	Consulting/O&M
31	Sierra Leone	Marampa Iron ore mine power plant	16MW	HFO	Hyundai	Full Turnkey EPC and O&M services for the complete HFO Fired power plant
32	Mali	Loulo-Guonkoto Mine power project	22MW EPC 90-112 MW O&M	HFO	CAT	Full Turnkey EPC and O&M services for the complete HFO Fired power plant
33	Mali	Morila Gold mine power project	16.1 MW O&M	HFO	CAT & Allen Diesel	O&M services for a complete HFO fired power plant
34	Mali	Syama	30MW	Diesel	CAT, RR, Allen Diesel	Design, Build, Commissioning, O&M
35	South Africa	Eskom	500MW PLUS	Thermal	NA	Consulting/O&M

#	Country	Project	Capacity	Fuel	Engine	Project Scope
36	Tanzania	Golden Pride	28MW	HFO	Cummins, Detroit	Design, Upgrade, Commissioning
37	Sierra Leone	Marampa	16MW	HFO	Hyundai	Design, Upgrade, Commissioning and O&M
38	Nigeria	FAAN	8MW	Diesel	Various	Own, Finance and Operation
39	South Africa	VibroSystM SA	500MW PLUS	Thermal	NA	Consulting / O&M
40	Libya	GECOL	16MW	Diesel and Gas	Various	Own, Finance and Operation
41	Turkey	Grup Imeks	150MW	Diesel	PW FT8 Turbines	EPC and O&M
42	Guatemala	Perenco Guatemala	16MW	HFO	PW FT8 Turbines	Design and Commissioning
43	Liberia	Hummingbird	22MW	HFO	CAT	Design and Construction
44	DRC	Eferon	22MW	HFO	Hyundai, MTU	Design and Feasibility studies
45	South Africa	In4Group (Pty) Ltd	500MW PLUS	Thermal	NA	Consulting / O&M
46	Ghana	Asanko	22MW	HFO	CAT, Hyundai	Design and Feasibility studies
47	Panama	Pacific Rim	5MW	Diesel	Cummins	EPC
48	Madagascar	Molo Graphite	10MW	HFO	Hyundai Bergen	Design
49	Madagascar	Jiama Electric Utility	50MW	Diesel and HFO	Various	Own, Finance, Operate and Smart monitoring.
50	South Africa	Dunamis Energy & Resources	500MW PLUS	Thermal	NA	Consulting / O&M
51	Nigeria	MMPE	15MW	Diesel	Various	Own, Finance and operate
52	Nigeria	Airport Upgrades	50MW	Diesel	Various	EPC and O&M
53	Burkina Faso	Trevali - Perkoa Zinc	12MW	HFO	CAT and MAK	Maintenance Services and O&M Support
54	South Africa	GE/Alstom	500MW PLUS	Thermal	NA	Consulting / O&M
55	South Africa	Nugen Technologies	500MW PLUS	Thermal	NA	Consulting / O&M
70	USA	Carbon Dioxide Technology	NA	Process	NA	Tertiary CO2 High Pressure Injection Project

#	Country	Project	Fuel	Project Scope
OIL REFINERY & FUEL REFORMING WORK				
56	USA	Abel Carbonic Products	Process	Engineering and Construction of Dry Ice Production Plant
57	USA	Air Liquide	Hydrogen	Hydrogen Purification Plant
58	USA	Airgas	Process	Sulfur Recovery Unit
59	USA	Air Products & Chemicals	Process	High Pressure Helium Plant Process Equipment
60	USA	American Refinery Group	Hydrogen	Hydrogen Purification System, Diesel Aromatics Saturation Unit, Modular Gas Oil Hydrotreaters, Lube Oil Hydrofinisher, Modular, Amine Unit
61	USA	Amoco	Process	50 MMSCFD Expander Plant
62	USA	BASF	Process	Phthalic Anhydride Plant
63	USA	BioCrude Limited	Waste to Energy	Unique Process - Sewage Waste to Oil - Pilot Plant
64	USA	BOC Gases	Gas	600 TPD CO2 Plant
65	USA	BOC Gases	Gas	400 TPD CO2 Plant
66	USA	BOC Gases	Gas	300 TPD CO2 Plant
67	USA	BOC Gases	Gas	225 TPD CO2 Plant
68	USA	BOC Gases	Gas	150 TPD CO2 Plant
69	USA	BOC Gases	Gas	180 TPD CO2 Plant
70	USA	Carbon Dioxide Technology	Process	Tertiary CO2 High Pressure Injection Project

#	Country	Project	Fuel	Project Scope
OIL REFINERY & FUEL REFORMING WORK				
71	USA	Charter International Oil	HFO	Ethylene Pipeline
72	USA	Charter International Oil	HFO	Cat-Cracker Revamp
73	USA	CSW, Inc.	Process	Engineering and Construction of Dry Ice Production Plant
74	USA	CSW, Inc.	Ethanol	6,500,000 gal/yr Fuel Ethanol Plant
75	USA	Dakota Gasification	Gas	200 TPD CO2 Liquefaction & Purification Plant
76	USA	Diamond Shamrock	Process	Ammonium Thiosulfate Plant
77	South Eastern Caribbean Sea	General Crude Oil	Gas	Field Gas Recovery Systems
78	USA	H2G	Hydrogen	Autothermal Reformer - High Purity Hydrogen
79	USA	Howell Petroleum	HFO	Pipeline Booster Station
80	USA	Howell Petroleum	HFO	Multiple Refinery Units including crude unit, hydrocracker and catalytic reformer
81	USA	Howell Petroleum	HFO	1,500 BPD Reforming Unit
82	USA	InnoSeptra	Biogas	Modular Biogas Upgrading Pla
83	USA	Interstate Chemical	Process	Sodium Methylate Plant
84	USA	Interstate Chemical	Process	33,000,000 GPY Methanol Plant
85	USA	Joule Processing	Gas	Joules-Thompson Cryogenic Gas Liquefaction Skids
86	USA	Joule Processing	Gas	Amine Plants (Various Sizes)
87	USA	Jupiter Checmical	Process	500 TPD Ammonia Plant
88	USA	Kerr McGee Refining Corp.	Process	Hydrocracker-Platformer-Hysomer Revamp
89	USA	Kerr McGee Refining Corp.	Process	CycloHexane Unit
90	Indonesia	Maruda	Gas	Modular Gas Processing Plant
91	USA	Matheson	Hydrogen	Hydrogen Plant Evaluation and Startup
92	Canada	Methanex	Process	450 TPD Ammonia Plant
93	USA	Midwest BioFuels	Process	Water Wash System, Glycerin Purification & Methanol Rectification
94	USA	Mobile Oil Corperation	Gas	Propane Dehydration
95	USA	Monclova	Process	Gas Production and Processing Facilities / Stretford Plant for CO2 & H2S Removal.
96	USA	Monclova JV Company	Process	Sodium Hydrosulfide (NaHS) Production Plant
97	USA	Monsanto Chemical Co.	Process	Process Air Systems
98	Russia	Nimir Petroleum	Process	Tetra Ethyl Lead Blending Facility
99	USA	Northern Natural Gas	Gas	Pipeline Compressor Station
100	Libya	Occidental Petroleum	Process	Four (4) 12,000 BPD Diesel Engine Driven Water Pump Packages for Water Flood Project
102	Venezuela	PDVSA	HFO	Centrifugal Compressor Oil Systems and Seal Systems and Compressor Packaging
103	Mexico	PEMEX	HFO	Centrifugal Compressor Oil Systems and Seal Systems and Compressor Packaging
104	Mexico	PEMEX	Process	Amine Plant
105	USA	Powerline Chemicals	Process	Evaluation - 25 TPD Methanol Plant

#	Country	Project	Fuel	Project Scope
OIL REFINERY & FUEL REFORMING WORK				
106	USA	Quantum Resources Man.	Process	Engineering / Construction - Jay Field Optimization & Restart
107	USA	Red River Biodiesel LP	Biodiesel	15,000,000 gal/yr Biodiesel Plant
108	USA	Redrock Biofuels	Biofuel	1400 BPD Woody Biomass to Green Jet Fuel
109	USA	RES Polyflow	Renewable Diesel	288 TPD Waste Plastic to Fuels Plant
110	USA	Ryze Renewables	Renewable Diesel	7500 BPD Renewable Diesel Plant
111	USA	Ryze Renewables	Renewable Diesel	7500 BPD Renewable Diesel Plant
112	USA	Sheffield Lubricants	Process	1,200 BPD Modular Lube Oil Reprocessing Facility
113	Nigeria	Shell	Process	Corrosion Inhibitor Skid
114	USA	Smithfield BioEnergy	Process	25 TPD BioMethanol Plant
115	USA	Smithfield BioEnergy	Biodiesel	12,000,000 gal/yr Biodiesel Plant
116	Batam Island, Indonesia	Taiyo Nippon Sanso / Leedon NOX	LNG	Modular LNG NG Pretreatment Plant
117	Columbia	Tecno-Steam (Pacific Rubiales)	Process	Oil and Gas Production and Processing Facilities / CO2 and H2S Removal
118	Columbia	Tecno-Steam (EcoPetrol)	Process	Oil and Gas Production and Processing Facilities / CO2 and H2S Removal
119	Columbia	Tecno-Steam (Pacific Rubiales)	Gas	Power Generation Facilities
120	USA	Tanneco Chemicals	Process	Ammonia to Methanol Conversion
121	USA	Texaco Chemicals	Hydrogen	2,500,000 SCFD Hydrogen Plant
122	Indonesia	TOTAL	HFO	Production Units
123	USA	True Oil	Gas	Modular gas processing plant
124	China	TUHU Methanol	Process	350 TPD Methanol Plant
125	USA	Ultraclean Fuels	LFO	Diesel Distillation System
126	Russia	Vanyoganneft (Occidental Petroleum)	HFO	100,00 BBL/Day Oil Production Facility
127	USA	Ventura Refining	HFO	15,000 BPD Refinery - Crude Oil
128	USA	Ventura Refining	Process	Reformer Unit & Hydrotreater Unit

Given USP&E's vast capability within the Energy Sector, primarily within Eskom since 2009. With our experience in the Eskom environment, although mainly through OEM Principal Contractors, we have developed an in-depth knowledge of the Eskom Site processes and service procedures.

Reference Information	Company	Eskom Power Station	Service Description	Reference Contact	Date From	Date To
PO – 7100010726	GE Africa (Pty) Ltd (Alstom S&E Africa)	Medupi Power Station	Quality Management Services	Quality Manager - Wallace Stiglingh 082 566 5056 Project Director - Reinier Grobbelaar 011 518 8200 / 079 506 6666	2018	2022
PO – 4101778618	GE Africa (Pty) Ltd (Alstom S&E Africa)	Medupi Power Station	Quality Assurance Services	Quality Manager - Wallace Stiglingh 082 566 5056 Project Director - Reinier Grobbelaar 011 518 8200 / 079 506 6666	2018	2021
PO – 4101785738	GE Africa (Pty) Ltd (Alstom S&E Africa)	Medupi Power Station	QA/QC Technical Support Services	Quality Manager - Wallace Stiglingh 082 566 5056 Project Director - Reinier Grobbelaar 011 518 8200 / 079 506 6666	2019	2021
PO – 4101851580	GE Africa (Pty) Ltd (Alstom S&E Africa)	Medupi Power Station	Quality Clerical Services	Quality Manager - Wallace Stiglingh 082 566 5056 Project Director - Reinier Grobbelaar 011 518 8200 / 079 506 6666	2019	2021
PO – 4101741299	GE Africa (Pty) Ltd (Alstom S&E Africa)	Kusile Power Station	Provision of Quality Inspection Services	Project Construction and Commissioning Manager - James Bester 011 518 8314 / 02 724 8471	2018	2021
PO – 4101741302	GE Africa (Pty) Ltd (Alstom S&E Africa)	Kusile Power Station	Provision of Quality Inspection Services	Project Construction and Commissioning Manager - James Bester 011 518 8314 / 02 724 8471	2018	2021
PO – 4101741613	GE Africa (Pty) Ltd (Alstom S&E Africa)	Kusile Power Station	Provision of Quality Engineering Services	Project Construction and Commissioning Manager - James Bester 011 518 8314 / 02 724 8471	2018	2021

USP&E has also built up a resource base of expertise in all areas of plant (Boiler, Turbine, Outside Plant etc) that have and are currently providing Quality Management services to Eskom during engineering, maintenance, pre-outage and outage execution.

Company	Project Title/Name	Contact Details	Areas of Engagement*	Date From	Date To
Eskom CMO Subcontracted to ACBO Services	Provision of Specialist Project Management Services (ACBO Services)	Mr. Dhiraj Bhimma 011 800 8648 Mrs. Mr. Kenny Nkwana 011 800 4567	Project Development, Project Management, Change Management, Programme Management	2008	2011
VibroSystM SA (Pty) Ltd	Generator Condition Monitoring at various Power Stations within Eskom	Mr. Karl Smith 082 464 5671	Project Management, Planning, Engineering Process Development, Project Roll-out, Change Management, Training, Quality Management	2011	2015
In4Group (Pty) Ltd	The Provision of Project /Site Supervision Services (ADHOC) to Eskom Real Estate (ERE) during the Project Execution phases in their refurbishment, upgrade and construction	Mr. Vishnu Chinniah 082 653 7344	Project Planning, Management, Supervision, Quality Management	2016	2017
Dunamis Energy and Resources	Provision of Outage Commissioning Services	Mr. Bongani Ndlovu 082 463 1384 Mr Jan Du Plessis 072 373 3462	Outage Commissioning Outage Planning FME, Quality Control	2015	2011

Company	Project Title/Name	Contact Details	Areas of Engagement*	Date From	Date To
GE/Alstom – Construction and Commissioning Management	Provision of Construction and Commissioning Services at Kusile Power Station	Mr. James Bester 082 724 8471 Ms. Judith Gumede 060 968 3159	Project Management Project Planning Construction Management Quality Management Construction Services Quantity Surveying Services Construction Commissioning	2012	2015
GE/Alstom – Construction and Commissioning Management	Provision of Construction and Commissioning Services at Medupi Power Station	Mr. Dirk De Kock 082 495 7722	Project Management Project Planning Construction Management Quality Management Construction Services Quantity Surveying Services Construction Commissioning	2012	2017
GE/Alstom	Provision of Financial Resources	Mr. Attie Boyens 082 309 8430	Financial Accounting Services	2018	2018
GE/Alstom	Provision of Management Accountants	Ms. Chantel Styger 082 738 8464 / 011 518 8203	Financial Accounting Services	2018	2018
GE/Alstom	Provision of Materials Management Services	Mr. Francois Jonker 011 518 8472 / 082 458 6451	Materials Management Services	2017	2018
GE/Alstom	Provision of Storage and Preservation Services	Mrs. Martha Dragomirescu 072 958 2792 / 083 557 2189	Storage and Preservation Services	2013	2022
Nugen Technologies (Pty) Ltd	Construction of Nitrogen Plant at Medupi Kusile	Ms. Charlene 082 382 5613	Project Planning Project Management Construction Management Quality Management Construction Services Contract Management	2016	2018

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14 February 2025

No.: 001/DIR-ACE/II/2025

Subject: Reference for USP&E

To: Whom it may concern

PT Andara Candria Energi ("ACE") is a Indonesia-based power company and a part of PT ABM Investama, Tbk, a major business group in Indonesia with operations in integrated mining and energy across Indonesia.

ACE is also affiliated with PT Sumberdaya Sewatama ("Sewatama"), which I am also serving as its Board of Director, an integrated and trusted power service provider with more than 32 years of experience specializing in power solutions, including nearly 300MW of power rental capacity, power plant O&M services, and mining operational support services in power. Both Sewatama and ACE belong to the same ultimate group.

Since 2019, USP&E has served as a primary consultant and brokerage partner for ACE's surplus, zero-hour 32MW MAN-driven power station. In the nearly 6 years of working relationship with USP&E, we have recognized its experience and expertise in EPC and O&M and its proven commitment in consistently delivering high-quality results. Especially in the process of selling our surplus power plant, USP&E has been a faithful and competent partner to us.

We recommend USP&E to companies seeking reliable energy delivery and excellence in project execution.

Kind Regards,

PT Andara Candria Energi,

A blue ink signature of Suryantoro Prakoso is written over the ACE logo. The signature is a stylized, cursive script that flows across the 'A', 'C', and 'E'.

Suryantoro Prakoso
Chief Operating Officer

Office
+1 865 224 3706



12020 D'Olive Street
Bay Minette, Alabama 36507

January 28, 2025

Subject: Reference for USP&E

To: Whom it may concern

Alleo Energy is a USA-based technology company with operations in Bay Minette Alabama. Alleo has developed a biomass to liquid diesel technology that has been developed and successfully tested and is now in full industrial build out.

USP&E has worked as owners engineer, installation and O&M consultant to Alleo since 2019 and we have been pleased with their work. Having developed, designed, installed and operated power stations in emerging markets of Africa, the Middle East and the Americas for over 22 years, USP&E has tremendous capabilities to support utility scale projects. Alleo Energy highly recommends USP&E for clients looking for help with energy delivery and project execution excellence.

Kind regards,

Simeon Chow
CEO

www.alleoenergy.com



Oman Reliable Energy

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Date: 01/21/2025

ORE/USP&E/ 24-2025/01/HFO /MAN

Subject: Reference for USP&E

To Whom It May Concern,

OMAN RELIABLE ENERGY is a Houston-based project development company with operations in the Middle East. The company has successfully developed and executed multiple projects in the region. Most recently, OMAN RELIABLE ENERGY selected USP&E to supply and procure a new MAN 18V32/40 40MW HFO power station, including all auxiliaries and the balance of the plant.

USP&E was able to source excellent, unused equipment from a canceled project at a significantly discounted price compared to new units and has been highly responsive to all our requests.

OMAN RELIABLE ENERGY highly recommends USP&E to clients seeking expertise in energy delivery and project execution excellence.

Furthermore, **Mr. Eric Tolsma**, as the representative of USP&E, and his entire team, are trustworthy professionals with remarkable personalities, both in conduct and interactions. Eric is a reliable and highly skilled expert in his field.

Eric is not only a valued friend but also a knowledgeable advisor on technical matters. His work environment is both friendly and professional, fostering a collaborative and productive atmosphere. Should you have any questions or concerns, feel free to contact me directly at any time.

Sincerely,

Abbas Ahmadi, Ph.D.



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24/01/2025

Subject: Reference for USP&E

To: Whom it may concern,

Novatec SA is a diversified international technology company with specialization in electrical and instrumentation design and installation in thermal and renewable energy systems. Novatec has offices in South Africa and Europe and trusted clients around the world.

These projects have been for clients including Barrick Gold (MALI), Anglo (SA), Northern Platinum (SA), Rockwood Energy (USA), Alleo Energy (USA), WAPG (Togo), and Thlou (Botswana).

Novatec has worked with USP&E on multiple industrial energy projects across Africa and the USA since 2018. We have found USP&E and their teams of engineers, project managers, and logistics personnel to be highly professional, competent, and easy to work with. When things happen that are "off-script", which happens all the time on projects in emerging markets, USP&E leads with wisdom, efficiency and integrity.

Novatec highly recommends USP&E as an owner's engineer, EPC & O&M on projects where utility scale power generation is required quickly and with excellence.

Kind regards,



Johan van den Heever
Director

Directors
D Bursic, J van den Heever, V Persic
Novatec SA (Pty) Ltd
Reg No. 1994/002214/07



无锡能电力科技有限公司
WUXI LEES POWER COMPANY LIMITED

2024/1/23

Subject: Reference for USP&E

To: Whom it may concern

WUXI LEES POWER COMPANY LIMITED, located in Wuxi, China, is a leading manufacturer specializing in power generators, has deep cooperation with Cummins, MTU, Stamford, Deepsea and ABB. The company is known for professional power solutions by producing high-quality & customized diesel generator sets. With strong research and development capabilities, LEES POWER plays a significant role in supplying power for power station in Africa and beyond.

Since 2023, USP&E has served as the EPC and O&M to our mutual client, Vivo Energy at Goulamina Lithium Mine in Mali Africa. We have also worked on other projects together and look forward to a bright future in collaboration wherever possible. We have found the USP&E team to be hard working, knowledgeable, and proactive when it comes to project EPC and O&M.

We highly recommend USP&E to clients seeking reliable energy delivery and excellence in project execution.

Kind regards,

无锡能电力科技有限公司
WUXI LEES POWER COMPANY LIMITED
Allen Lee
CEO and Founder
WUXI LEES POWER COMPANY LIMITED

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25 January 2025

Dear Eric, USP&E, and ENOWA team,

Thank you for all your assistance in this. Everyone here has added to this conclusion.

After discussion with Siemens in Lincoln they stated that we obtained an absolute bargain with the SGTs. They stated that we paid well below what they estimate these to be worth.

So a difficult sale because of nature of the units, and we all took some stress from this, but we saved Neom over \$USD 10 Million with this deal and achieved the highest of standards required.

So again Thank you all for the support. Now the next one.



NEOM نيوم

Robert Cox
Senior Manager
Intermediate Power
Generation

Authorised Share Capital: CFAF 2 133 000 000
Issued Share Capital: CFAF 2 133 000 000

A Barrick Gold Corporation and State of Mali joint venture company
Une société de joint-venture de Barrick Gold Corporation et État de Mali



23 January 2025

Subject: Reference for USP&E

To: Whom it may concern

I am the founder of Keep Thriving, a coaching consultancy focused on optimizing health, performance, and leadership effectiveness through a blend of neuroscience, psychology, and biology. I am an executive coach and author known for my work in professional development and leadership consulting. I am the author of *Keep Thriving*, a book that focuses on strategies for overcoming challenges, maintaining motivation, and achieving optimal health and sustained success. As a transformational coach, I work with individuals and organizations to enhance effectiveness, mindset, wellbeing, and overall performance, helping clients unlock their potential and thrive in both personal and professional settings.

I have been working with the head office staff at USP&E for the past year and have been impressed by the leadership's ability to navigate a challenging and complex landscape. They display an agility and tenacity to deliver and provide solutions to their client's needs in often less-than-optimal working environments. This requires experience, flexibility, boldness and a high tolerance for risk. I trust in their ability to go beyond normal requirements to deliver results.

Kind regards,

Reinhard Korb

Founder and CEO

Keep Thriving

Reinhard Korb
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reinhard@keepthriving.co.za
Mobile 082 336 9186

Neuroscience | Psychology | Movement |
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**KEEP
THRIVING**



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Mali

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Fiscal Registration: 08780030T

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Tel: (+223) 21 51 30 00 / 01 / 02 / 03 / 05 / 07
Fax: (+223) 21 51 30 04 / 06

To whom it may concern

RE: OPERATIONS AND MAINTENANCE CONTRACT – SOMILO LOULO MINE POWER PLANT – MALI

USP&E Holdings (Pty) Ltd were awarded an O&M maintenance contract for the Loulo Mine power plant in December 2021. The contract duration is for a period of 3 years and will be renewed, subject to performance.

The power plant that is currently being operated and maintained consists of the following:

- 18 CAT medium-speed machines
- 18 CAT high-speed machines

Total capacity of the power plant is approximately 110 MW.

The scope of the O&M contract is essentially the following:

- Supply of operating, critical, and consumable spares, inclusive of all logistics.
- Supply of lubrication oil and additives for the water system.
- Supply of all tools and special tools required.
- Management of spares holdings on site.
- Provision of workshop facilities, etc., on site.
- Provision of all resources to manage and operate the plant on a 24/7 basis, including operations, maintenance, management, and support personnel.
- Operation and maintenance of the energy-producing equipment and all Balance of Plant.
- Provision of all fuel, vehicles, communications systems, flights, insurances, etc., in support of O&M operations.
- Fuel used on site is HFO and Diesel and is provided by Somilo.

Since taking over operations in the plant, USP&E has brought much-needed stability to the output of the plant as well as to the availability of the equipment. The power plant is no longer considered a significant risk to mining operations, and USP&E is an important part of the team which has brought this about.

Yours Faithfully,

Solombela Mbuzeli
Client Project Manager – O&M Loulo Power Plant

Authorised Share Capital: CFAF 2 133 000 000
Issued Share Capital: CFAF 2 133 000 000

A Barrick Gold Corporation and State of Mali joint venture company
Une société de joint-venture de Barrick Gold Corporation et État de Mali



NYSE MKT: AKG
TSX: AKG

22 January 2015

To whom it may concern,

USP&E Reference

This letter confirms that in 2013–2014, USP&E carried out a comprehensive HFO vs. Gas Turbine power supply Feasibility Study that included design evaluation of multiple technologies, which assisted us to obtain the requisite funding for a large mining project in Africa.

USP&E was diligent and creative in how they approached our project, and were flexible and proactive in ensuring that all aspects of our project were analyzed and considered, USP&E researched and developed Capex and Opex models for our gold mining project that were helpful to our decision making process. We would recommend them for other similar work.

Furthermore, USP&E CEO, Will Gruver, is a valued partner and someone I will recommend and endorse to others.

Yours sincerely,



Hugo Truter

Projects Executive



✉ E-mail: hugo.truter@asanko.com

☎ Tel: +233 (0)30 276 1454

☎ Tel: +27 11 467 2758

☎ Mob: +27 71 284 1596

💬 Skype: hugo.truter7

NO. 4 Sir Arku Korsah Rd, Airport Residential Area,

Accra, Ghana

Mail: P.O. Box CT6153, Accra, Ghana

Web: www.asanko.com

700 – 1199 Wes Hastings Street, Vancouver, BC V6E 3T5 Canada, T 1.604.683.8193 F 1.604.683.8194 Toll Free 1.800.863.8655

info@asanko.com www.asanko.com

**WE DO ENERGY.**

December 17, 2024
Subject: Reference for USP&E
To: Whom it may concern

We Do Energy is a Mexican energy company based in Veracruz, specialising in the development, operation, and management of renewable energy projects. The company focuses on harnessing clean energy sources, including solar and wind power, to support Mexico's transition to a more sustainable energy future. With a commitment to innovation and environmental responsibility, We Do Energy plays an important role in the country's efforts to reduce carbon emissions and promote energy independence.

Since 2023, USP&E has been a key partner to We Do Energy in Veracruz, Mexico, supporting us with power station supply, rental, and operational services. Throughout our collaboration, we have been impressed by their team's professionalism, expertise, and proactive approach in managing EPC and O&M processes. Their dedication to delivering top-tier results makes them an invaluable partner for any energy project, and we confidently recommend USP&E to clients seeking reliable energy solutions and exceptional project execution.

Kind regards,

Tobias Santos
Managing Director
WDE - WE DO ENERGY



To Whom it may concern:

We hereby acknowledge that USP&E supplied over 25 MW in total diesel Power Plant capacity for our client's operations in Mali and 13 MW for our clients in Sierra Leone, West Africa, in the period from 2007-2011.

We are satisfied with the operation of this equipment and pleased with the services provided by USP&E.

Yours truly,



Michael LeCerf
Engineering Manager
BEC Engineering Pty Ltd

PERTH

Suite 1, South Gate
Commercial Centre,
87 Canning Highway
(PO Box 8071, Angelo Street)
South Perth WA 6151

BEC Engineering Pty Ltd
ABN 66 074 006 063

Telephone
(08) 9472 4224

Facsimile
(08) 9472 4005

E-mail
bec-perth@bec-engineering.com.au

BRISBANE

Level 1, 9 Gardner Close
(PO Box 1813)
Milton QLD 4064

BEC Engineering (Qld) Pty Ltd
ABN 59 091 071 117

Telephone
(07) 3870 0455

Facsimile
(07) 3870 4849

E-mail
bec-bris@bec-engineering.com.au

Website
www.bec-engineering.com.au



Dear Sirs:

We hereby acknowledge that USP&E has engineered, supplied, and will be installing, commissioning and servicing and maintaining a 13 MW HFO Power Plant for our mining operations in Sierra Leone, Africa.

We are satisfied with the quality of our equipment and pleased with the Service from USP&E.

Yours truly,

A handwritten signature in black ink, appearing to read "Ross Brough".

Ross Brough
General Manager, Constructions
London Mining House
56B Motor Main Road
Wilberforce, Freetown
Sierra Leone, Africa



Patrick Webb
Sr. Director - Global Sales
Marine & Stationary
2901 East Lake Rd
Erie, PA 18531 USA
E: Patrick.Webb@Wabtec.com
M: +1251222 00020

STATEMENT

13 February 2023

Dear Sir/Madam,

I am writing this letter to express my sincere appreciation for the close working relationship between WABTEC and USP&E. As a USA manufacturer of super-high efficiency diesel medium speed engines, WABTEC has been a leading player in the energy sector across Africa, Europe, and the Middle East for decades.

USP&E, on the other hand, has established itself as a recommended EPC and O&M service provider in the same regions since 2002. The collaboration between WABTEC and USP&E is resulting in numerous successful projects in the energy sector. Our combined past expertise has been forged over decades of on-time and onbudget projects in emerging markets, and has enabled us to win and deliver high-quality and efficient energy solutions to clients, which has earned us a reputation for being a reliable and trustworthy provider. Our combined attention to excellence in detailed engineering, commitment to meeting client deadlines and providing exceptional customer service has set us apart from our competition.

I have had the privilege of and am presently working with USP&E on several projects, and I can attest to the seamless coordination and collaboration between our companies. They have consistently demonstrated their ability to work together as a team and provide the best possible outcomes for their clients. Their commitment to excellence and their willingness to go the extra mile have earned them the respect and trust of their clients, vendors, sub-contractors and logistics teams. As a global Original Equipment Manufacturer (OEM), it is critical to select the right Engineering, Procurement, and Construction (EPC) Contractor. Choosing the right partners for each project to ensure the best products are delivered within budget and on time is paramount. When the stakes are high, excellence is the only option. This is why we partner with companies like USP&E.

Wabtec has sold tens of thousands of engines worldwide and stocks spare parts both in the USA and through our partners like USP&E. Wabtec is committed to ensure that spare parts for the engines being purchased are available and supply chains in place.

In conclusion, I highly recommend USP&E as a reliable and trustworthy provider of EPC and O&M solutions in Africa, Europe, and the Middle East. Our close working relationship, combined expertise, and commitment to providing exceptional customer service make USP&E a valuable asset to the hybrid thermal and renewable energy space.

Sincerely,

Patrick Webb

Sr. Director - Global Sales

Wabtec Transportation Systems LLC 2901
East Lake Rd
Erie, PA 16531



Societe des Mines de Morila S.A. RC:
Ma. Bko.2007. B.3752 Faladie SEMA
Rue 800 - Porte 97
BP: E2070, Bamako, Mali

20.07.2022

To Whom It May Concern.

REFERENCE LETTER

This letter confirms that our firm contracted with USP&E to perform various power station engine and BOP rebuilding and O&M services and has had nothing but positive things to say about this firm. USP&E has been a crucial resource for us. The USP&E team is collaborative, proactive, and highly professional in its execution.

If you are looking for a company to support your energy production needs and need a firm that takes extreme ownership and offers speed with excellence, USP&E is the right choice.

All the work performed by USP&E was extremely diligent and to a high standard of detail and thoroughness. Reporting and feedback and a willingness to exchange ideas and share suggestions with our project team and consultants demonstrated the professional and international capabilities of USP&E in performing such work and as such we would recommend them for other similar work.

"As an example of USP&E's value to our project, we needed results on a Friday night and we have been pleasantly impressed with USP&E's attention to detail, speed with excellence, and extreme ownership-their Company mantras. USP&E has over 20 years of experience working on and maintaining medium speed LFO and HFO CATERPILLAR, Cummins, and Rolls Royce engines and it really shows!"

Yours sincerely,

Deon de Bruyn

Alternate Engineering Manage



22 June 22, 2020

To Whom It May Concern,

Letter of Reference - USP&E

This reference letter confirms that USP&E recently completed an HFO/crude oil power station feasibility study for Madagascar Oil.

With offices in South Africa, Will Gruver and his colleagues, along with their technical and commercial teams, visited our site in remote Madagascar for a site study. They then evaluated a number of equipment options for us before making recommendations.

USP&E assisted us greatly in identifying assets and building a technical risk assessment. We have been working with USP&E since late 2019 and have been quite happy with the services we continue to receive from the team at USP&E.

Our collaborative interactions with the USP&E team have helped to focus our efforts and reduce risk. USP&E is a team of flexible, open, hard-working, and results-oriented professionals. Due to their outstanding work to date, we would recommend the USP&E consulting team to anyone looking for power station design, EPC, and O&M services in Emerging Markets and remote areas.

Yours Sincerely,

Charlie Thurston
Project Director
Email: Charlie.Thurston@madagascairoil.com
Madagascar Oil Limited

Madagascar Oil S.A.
Immeuble Trano Fitaratra
8eme Etage
Ankorondrano
Antananarivo 101
Madagascar

Bermuda
Madagascar Oil Limited
Cumberland House
7/F, 1 Victoria Street
Hamilton
HM 11
Bermuda

**GLOBAL Link One, Inc.**

June 21, 2020

LETTER OF REFERENCE

This letter of reference confirms that USP&E is currently carrying out multiple comprehensive renewable energy facility projects for our biomass energy companies in North America.

With offices around the world, and led by Will and John Gruver, and their technical and commercial teams, USP&E is a niche energy EPC and O&M that has a deep understanding of what it takes in order to design, build and operate world class energy production facilities.

At Global Link One, we care about integrity, reliability and safety. In this regard, USP&E has been an excellent choice and one that you won't regret. We have been working with USP&E since 2017 and have been quite happy with the services we continue to receive from the team at USP&E.

USP&E has been a tremendous partner for us in our efforts to:

1. Perform bankable feasibility studies, manage P&IDs and technical design, develop lockout-tagout procedures, hazop management, and software control design;
2. Commissioning and O&M procedural guideline and general planned maintenance planning;
3. Identify local partners required to ensure risks associated with large-scale power projects are mitigated and managed; and,
4. Securing end-to-end implementation support (EPC and O&M) to ensure investment objectives are achieved.

Our collaborative interactions with the USP&E team have always focus our vision and reduce risk. USP&E is a team that functions in a teachable, open, humble manner where everyone's opinion is heard and results are valued above all else. Due to their outstanding work to date, we would recommend USP&E' consulting team to anyone looking for results in Africa.

Yours sincerely,

Thanks,

Simeon Chow

President

2250 Fallen Oaks Dr., Knoxville, TN 37932; Tel: (310) 953-7205; Fax: (310) 988-2715



04 February 2015

To whom it may concern,

Reference: G5P/USPE/04.15/01

Dear Sir/Madam

Group Five Power (Pty) Limited (G5) would like to confirm that we are working together with USP&E on various projects within Sub-Saharan Africa in the Power and Energy sectors. Group Five as an EPC contractor looks to partner with reputable firms capable of providing quality support and service to the projects we work on.

Group Five have recently been investigating the possibility of expanding its footprint into Power Plant operations and maintenance work. With this strategy in mind Group Five together with USP&E have been working together on various possible operation and maintenance projects.

Group Five would therefore like to recommend the services of USP&E's to other developers or operators looking for the best overall solution within the Power and Energy sector.

Peter de Vries

Managing Director
Group Five Engineering and Construction (Pty) Ltd
Power

Tel +27 10 060 1555 | Dir +27 10 060 1845 | Fax +27 00 000 0000 | Cell +27 82 375 5078
Address 9 Country Estate Drive, Waterfall Business Estate, Jukskei View, 1662, South Africa
Email pdevries@groupfive.co.za





Wärtsilä Pakistan (Pvt) Ltd

June 10, 2020

To: USP&E
Palazzo Towers West, Montecasino
Ground & First floor
William Nicol Drive, Fourways
Johannesburg 2021
South Africa

Attention: Mr Stephen Sims,
Director of Project Development, Africa

Subject: Supply of Spare Parts and Service In Pakistan

Dear Sir,

We have received a request from Wärtsilä colleagues in Africa to supply USP&E with spare parts and services for their upcoming project in Pakistan.

Please be informed that Wärtsilä Pakistan (Pvt) Limited is willing to cooperate with USP&E in their upcoming project of a Wärtsilä Engine (2XW20V32) in Pakistan and can offer a supply of Spare Parts and Operation and Maintenance Services as per your specific request.

Looking forward to collaborating with your team.

Yours Sincerely,

Moeen Arshad

General Manager, Country Operations Wärtsilä Pakistan
moeen.arshad@wartsilla.com
Ph: +923004004944

Lahore
Wärtsilä Pakistan Pvt Ltd
16 km Raiwind Road
Lahore, Pakistan

Tel: +92 42 3590 5900
Fax: +92 42 3590 5950

Karachi
Wärtsilä Pakistan (Pvt) Ltd
E-7, Block 4,
Gulshan-e-Iqbal
Karachi, Pakistan

Tel: +92 21 3497 0214
Fax: +92 21 3497 7046

**BIGEN AFRICA SERVICES (PTY) LTD**

Allan Cormack Street, The Innovation Hub, Persequor, Pretoria, 0001
 P O Box 29, Innovation Hub, 0087, South Africa
 Tel +27 (0) 12 842 8700 Fax +27 (0) 12 843 9000/9001
 E-mail: Pretoria@bigenafrica.com
www.bigenafrica.com

Ref No: UPS&E/1

Date: 4 May 2017

Attention : To whom it may concern

REFERENCE LETTER FOR USP&E REGARDING ENERGY GENERATION PROJECTS IN AFRICA

To whom it may concern,

Bigen Africa Services (Pty) Ltd recognizes the critical need for energy generation in order to sustain economic and social development in Africa and the rest of the world.

This letter serves as a reference from Bigen Africa Services (Pty) Ltd to USP&E Holdings (Pty) Ltd.

As Bigen Africa, we have been jointly developing several projects with the help of USP&E in South Africa and the continent. One such example is for a Government Utility in South Africa, where USP&E is offering a 180MW GE LM6000-driven gas turbine power station solution that we are quite confident will provide the client with reliable energy for years to come. If successful together, USP&E will be the primary EPC for the gas portion of this project and also perform all O&M services for the life of the Power Purchase Agreement, expected to be more than 20 years.

We recognize that USP&E is a premier and proven company that specializes in delivering value to shareholders, utilities, and its employees, and we are excited to be working with USP&E on our upcoming projects.

Best regards,
 Yours faithfully,

Jacques Bredenkamp

on behalf of

BIGEN AFRICA SERVICES (PTY) LTD

Board of Directors:

Executive Chairperson: Dr. SJ Khoza, Chief Executive Officer: Mr. A. Boshoff

Directors: D. Fabel, LD Jacobs, O. Scharler, CJ Venter, JH de V Botha, ZN Mankai, MM Moholho, S. Sengani

*Non-Executive

A list of divisional directors is available from the registered office

Bigen Africa Services (Pty) Ltd is a wholly owned subsidiary of Bigen Africa Group Holdings (Pty) Ltd Reg. No. 1999/01/010977/07
 Registered Address: Allan Cormack Street. The Innovation Hub, Persequor, Pretoria, 0001

Doing Good While Doing Business



ENGINE & MACHINERY
DIVISION

HEADOFFICE:
1, JEONHA-DONG, DONG-GU, ULSAN, KOREA

Tel: +82-52-202-7301
Fax: +82-52-202-7202
Email: k120hhi@hhi.co.kr

June 28, 2012

TO WHOM IT MAY CONCERN

Dear Sirs,

Subject: Reference for USP&E

We are pleased to confirm that the following products were delivered by Hyundai Heavy Industrie Co., Ltd., Ulsan, Korea, and were installed and commissioned by USP&E in good order. USP&E is also maintaining these engines following the guidelines as set forth by HHI.

Project	Engine Type	Q'ty	Years of Delivery
Sierra Leone 13MW PPS	9H21/32	8 sets	2011

USP&E and Hyundai Heavy Industries Co., Ltd. are also collaborating on additional tenders and projects in Africa and other locations internationally.

For more information, you may contact as follows:

1. Company : Hyundai Heavy Industries Co., Ltd.
2. Contact Person : Mr. J.H. Kim / General Manager
3. Phone No. : +82-52-202-7301
4. Email Address: k120hhi@hhi.co.kr

Sincerely yours,

J.H. Kim / General Manager

Diesel Power Plant Sales Dep't
Engine & Machinery Division
Hyundai Heavy Industries Co., Ltd.



To whom it may concern,

At the Be Energy Group, we care about integrity, reliability, and safety. In this regard, USP&E has been an excellent choice and one that you won't regret. We have been working with USP&E since 2017 and have been quite happy with the services we continue to receive from the team at USP&E.

USP&E is led by Will and John Gruver, along with their technical and commercial teams. Since 2002, USP&E has been a niche energy EPC and O&M that has a deep understanding of what it takes to design, build, and operate world-class energy production facilities. USP&E understands what it takes to build energy production facilities and is willing to go the extra mile through the entire project development process to see projects through to a successful result.

In our efforts in the following areas, USP&E has been a tremendous partner:

- Performing bankable feasibility studies, managing P&IDs and technical design, developing lockout-tagout procedures, HAZOP management, and software control design
- Commissioning and O&M procedural guidelines and general planned maintenance planning;
- Identifying local partners required to ensure risks associated with large-scale power projects are mitigated and managed; and
- Securing end-to-end implementation support (EPC and O&M) to ensure investment objectives are achieved.

The USP&E team has helped us to focus our vision and reduce risk. USP&E is a team that functions in a teachable, open, humble manner where everyone's opinion is heard and results are valued above all else. Due to their outstanding work to date, we would recommend USP&E's consulting team to anyone looking for results anywhere in the world.

Yours sincerely,

A handwritten signature in black ink, appearing to read "Greg Bowman".

Greg Bowman
CEO, Be Energy Group Inc.

SIEMENS

ENERGY
Power Generation

To Whomsoever it may concern:
Subject: E-Class Series, F-Class Series
Refurbishment and Operations / Maintenance

Name	Kiran Abraham
Department	Power Generation
Direct Dialling	+27 11 652 2858
E-mail	kiran.abraham@siemens.com
Your Reference	
Our Reference	Ref/KKA/USPE/11/2015
Date	15/11/2015

Dear Sir/Madam

Operations and Maintenance

It is my pleasure to recommend USP&E for Gas and Steam Turbine Commissioning, Operations, Maintenance, and Control Room Supervisory roles in Africa.

In addition to being one of our more professional, proactive, and knowledgeable partners on the power station design and development sector, USP&E has developed a customized and robust O&M software platform called SmartPower. This platform integrates training, scheduled and emergency maintenance practices, real-time system efficiency monitoring, and early fault detection into an online portal that allows all stakeholders to see what is really going on at the power station.

If you are looking for Power Availability and Reliability in Africa, and need the best value, USP&E is a tremendous choice for an O&M partner.

Best Regards,



Mr. Kiran Abraham
Business Unit Manager — Steam and Gas Units
South Africa

Energy Sector Management
U Redecker: Vice President - Energy, Africa
T Koutny: Vice President of Business Administration - Energy, Africa

Postal Address	Street Address	Switchboard	+27 11 652-2000
Private Bag X71	Siemens Park	Fax	+27 11 652-2711
Halfway House	300 Janadel Avenue		
1685	Halfway House		
South Africa	1685		

Siemens (propriety) Limited
Company Registration Number: 1923/007514/07
Registered Address: 300 Janadel Avenue, Halfway House, 1685
VAT Registration Number: 4790104428

Chairman: Prof. Dr. S. Ruszwurm*
Chief Executive Officer: S.G. Proebstl*
Chief Financial Officer: S.U. Dall'Omo*
Executive Directors: C. Klaas; R. Nkuhlu
Non-Executive Directors: R. Guntermann*; Dr. M.J. Survé
Alternate Directors: I. Amod; Dr. H. Grundmann*

(*German)

Company Secretary: T. Llaie

PW Power Systemsa group company of  **MITSUBISHI HEAVY INDUSTRIES, LTD.**MHIPS ACAD III
Abu Dhabi
UAE

General Authority for Electricity and
Renewable Energy of Libya

For the kind attention of Mr. Abdulmagid S Eltawrghi, Chairman of the Tender
Committee

Subject: Tender for Supply and Erection of 15x25MW Mobile Gas Turbine units for
Tobruk, Lamluda, Sousa, Bengazi, and Sabha
Tender No: 1/2015

Dear Mr. Abdulmagid Eltawrghi,

PW Power Systems, formerly known as Pratt & Whitney Power Systems (PWPS),
will support USP&E Company with FT8 MOBLEPAC gas turbines required for
the subject project.

USP&E will be responsible for this project, including the EPC, BOP, FT8 power island, O&M
and spare parts, in case the project is awarded.

PWPS has a sufficient number of mobile gas turbines in its inventory to support
the project schedule (subject to prior sales).



Vic Abrahamian
General Manager; Europe, Middle East & Africa

PW Power Systems

PW Power Systems - International
Tel: +971505511210
Email: Vic.Abrahamian@PWPS-INTL.COM



GE Power & Water
Distributed Power
One The Boulevard,
Westway Office Park
Durban 4001
South Africa

5th August 2015

USP&E Global
Ground and 1st Floor
Palazzo Towers West,
Montecasino,
William Nichol Drive,
Fourways,
Gauteng,
South Africa.

LETTER OF SUPPORT FOR GE AERODERIVATIVE GAS TURBINE GENERATOR PACKAGES

This letter serves to confirm support by GE Power & Water's GE Distributed Power business to USP&E Global as a valued customer and development partner in the SSA region, in your ongoing efforts to establish power plants based on GE Aeroderivative Gas Turbine Generator Packages.

GE Distributed Power is able to provide power generation equipment, electrical balance of plant, installation support, services, assistance with finance facilitation as well as operation and maintenance of the above proposed power plants, in conjunction with approved and experienced partners.

GE is a world leader in the manufacture of gas turbines and allied technologies for power generation, with an unsurpassed performance and operating record. Thank you for your continued support of GE Aeroderivative products and for your interest in GE Aeroderivative Gas Turbine Generator Packages for the abovementioned plants.

Please do not hesitate to contact us for further information or queries.

Your sincerely,

Arthur Harvey

Senior Sales Manager - Sub Saharan Africa
GE Power and Water
Distributed Power
Mobile: +27834499055



GE Distributed Power

Paul PREVOT
Sales Manager
GE Power & Water
Distributed Power

Tour Europlozo
20 Avenue Andre Prothin
92063 PARIS Lo Defense Cedex
FRANCE
paul.prevot@ge.com

To: Will Gruver – CEO
USP&E Global
Ground & 1st Floor, Palazzo Towers West,
Montecasino, William Nicol Drive, Fourways,
Gauteng, South Africa

June 30th, 2015

Dear Mr. Gruver,

We herewith confirm that we are considering supporting USP&E Global for the emergency power project in Libya. in the region of Tripoli.

We confirm being in discussion with USP&E Global for the potential supply of 12 x TM2500+ mobile gas turbines packages for this project.

If USP&E is selected as EPC Contractor by GECOL with GE being selected subcontractor, and provided that USP&E and GE agree on a technical and commercial contract, GE would be ready to supply the TM2500+ packages ex-works to USP&E, to support USP&E remotely for installation and commissioning activities, and to support the final user for maintenance services as long as security conditions are met.

We also confirm that the Trailer Mounted TM2500+ Gas Turbine Generator Sets offered to USP&E are new and have never been used, and are assembled at the GE factory

Yours Truly,

Paul PREVOT
Sales Manager
GE Power & Water
Tour Europloza
20 Avenue Andre Prothin
92063 PARIS Lo Defense Cedex
FRANCE



Gent, 14/02/2023

Dear Sir/Madam,

I am writing this letter to express my sincere appreciation for the close working relationship between ABC and USP&E. As a European manufacturer of super-high efficiency diesel and HFO medium speed engines, ABC has been a leading player in the energy sector across Africa, Europe, and the Middle East for decades. USP&E, on the other hand, has established itself as a recommended EPC and O&M service provider in the same regions since 2002.

The collaboration between ABC and USP&E is resulting in numerous interesting projects in the energy sector. Our combined past expertise has been forged over decades of on-time and on-budget projects in emerging markets and has enabled us to offer high-quality and efficient energy solutions to clients, which gives us a reputation for being a reliable and trustworthy provider. Our combined attention to excellence in detailed engineering, commitment to meeting client deadlines and providing exceptional customer service has set us as highly skilled turnkey solution provider.

I have the privilege of and am presently working with USP&E on several projects, and I can attest to the seamless coordination and collaboration between our companies. They have consistently demonstrated their ability to work together as a team and provide the best possible outcomes for their clients. Their commitment to excellence and their willingness to go the extra mile have earned them the respect and trust of their clients, vendors, sub-contractors and logistics teams.

As a global Engineering, Procurement, and Construction (EPC) Contractor, it is crucial that USP&E choose the right partners for each project to ensure the best products are delivered within budget and on time. Your reputation is at stake and finding experienced and dependable partners is vital.

Anglo Belgian Corporation (ABC) is an open-source manufacturer of medium-speed engines with varying energy outputs, from 1 to 10,5MW. Our facility in Belgium operates using state-of-the-art technology to produce engines that are both powerful and economical. Less fuel consumption, fewer spare parts and less repairs compared to high-speed engines!

Our engines are designed with medium speeds (up to 1000 rpm) and a carefully balanced distribution of loads, resulting in low mechanical wear and extending the intervals between overhauling. This leads to long periods of continuous operation and a longer lifespan for the engine and its components.

In addition, our in-house engineering support department offers a wide range of cost-effective and customized solutions to help organizations achieve their goals. We understand the importance of comprehensive and well-compiled technical documentation to ensure the successful completion of technically challenging projects.

In conclusion, I highly recommend USP&E as a reliable and trustworthy provider of EPC and O&M solutions in Africa, Europe, and the Middle East. Our close working relationship, combined expertise, and commitment to providing exceptional customer service make USP&E a valuable asset to the hybrid thermal and renewable energy space.

Sincerely,

ANGLO BELGIAN CORPORATION N.V.

Mr. Raphaël MARCHANDISE

Sales Director Africa GroupWiedauwkaai 43, 9000 Gent (Belgium) T +32 (0)9 267 00 00 F +32 9 267 00 67 E info@abc-engines.com W www.abc-engines.com

BTW - TVA - VAT - MWST	RPR GENT BE	0420.246.659
BELFIUS	GKCCBEBB	IBAN BE 88 552-3281600-41
KBC	KREDBEBB	IBAN BE 60 440-0344251-70

ING
BNP PARIBAS FORTIS

ISO 9001:2015 certified by Bureau Veritas | Member of the **Ogepar** group



Bergen Engines AS
P.O. Box 3, Hylkje
5877 Bergen, Norway

T +4 7 55 53 60 00

11/04/2023

Dear Sir/Madam,

I am writing to express our appreciation for the valuable channel partnership with USP&E. BERGEN ENGINES AS are a European manufacturer of industrial natural gas and diesel medium speed engines and have established a prominent position in the energy sector across Africa, Europe, and the Middle East. Similarly, over the past 20+ years, USP&E has become a reputable Engineering, Procurement, and Construction (EPC) and O&M service provider in the same regions since 2002.

As a business we have worked with USP&E on various opportunities, we can testify to the seamless coordination and collaboration between our companies. USP&E have consistently demonstrated their ability to deliver the best possible outcomes for their clients. USP&E's dedication to excellence and willingness to go the extra mile have earned them the trust and respect of their clients, vendors, subcontractors, and logistics teams.

As a global EPC contractor, USP&E chooses reliable and experienced OEM partners for each project to ensure the best products are delivered on time and within budget. BERGEN ENGINES AS takes great pride in being an open-source manufacturer of medium-speed engines with varying energy outputs, from 1 to 10.5MW. On many of our projects our engines are installed in a series to match the required demands of our customers. To accomplish this, our facility in Bergen, Norway, employs state-of-the-art technology to produce powerful yet economical engines that consume less fuel, require fewer spare parts, and need less repair than high-speed engines.

We highly recommend working with USP&E (and BERGEN ENGINES AS!) on your next industrial energy project.

Yours sincerely



Jon Erik Røv
Managing director

Registered office: Hordvikneset 125, 5108 Hordvik, Norway
Company no: NO 997016238 MVA. Registered in Foretaksregisteret, Norway
www.bergenengines.com

A Langley Holdings Company



To:	USP&E Africa	Ref:	TCQ/SL/Letter/15/0032
Attn:	Will Gruver	Dated:	29.01.15
Email:	will@uspeglobal.com		
Subject:	Reference Letter		

To Whom it May Concern,

This letter confirms that between August of 2014 until the present, USP&E Africa has carried out a comprehensive power supply options study and Feasibility Study for TCQ Power and CEC's West African project offices.

All of the work performed by USP&E has been of the highest professional standards. USP&E Africa has a strong project team that understands what it takes to do business effectively on the Continent. USP&E's willingness to exchange ideas and share suggestions with our internal project team has been integral in our success on these projects.

I highly recommend USP&E Africa to anyone looking for high-integrity power station design, refurbishment, commissioning, and operations and maintenance services.

Yours sincerely,

Karim Nasser
CEO

CC: NN, WN, File

Two thirds of the earth's surface is water...
The rest we can process

MDM
ENGINEERING

28 January 2015

To whom it may concern

Dear Sir / Madam,

Re: US Power & Energy – Will Gruver

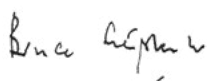
MDM Engineering is a metallurgical engineering company which undertakes mineral resource projects worldwide.

Will Gruver and USP&E have provided MDM with Power Station studies and tender documents, which have formed part of the overall feasibility study, issued to investors for funding etc.

USP&E is a professional, proactive and knowledgeable company in the Power Station design and development sector.

We highly recommend Will Gruver and USP&E.

Yours sincerely,



Bruce Stephenson
Principal Electrical Engineer
C Eng Pr.Tech Eng MSAIEE

MDM TECHNICAL AFRICA (PTY) LTD
2ND FLOOR, 382 JAN SMUTS AVENUE, CRAIGHALL, RSA
PO BOX 413647, CRAIGHALL, 2024
TEL: +27 11 993 4300 FAX: +27 11 886 9306 WWW.MDM-ENGINEERING.COM
DIRECTORS: G.S.J. BENNETT, D.C. DE LA ROCHE, M.T. SMITH
REG NO. 2006/036182/07

00-MDME-40-TE-015



Name: Scot Sobey
 Role: Director and Head
 Direct Dialling: +27 11 455 3104
 Email: scot.sobey@efertongroup.com
 Date: 21 January 2015

Dear Sir / Madam,

USP&E Power Solution Trade-Off Studies and Downstream Operations and Maintenance

It is my pleasure to recommend USP&E for both desktop trade-off studies as well as downstream construction and implementation of the chosen solution. To date we have commissioned USP&E to do various power trade-off studies (spanning Coal/ HFO/ Solar and Gas Turbine) for our projects in Southern Africa. We have found these studies to be professional and tailored to our needs.

Whilst these studies have been undertaken we have conducted reference checks ourselves of USP&E's downstream capability to be able to source the equipment and then subsequently install and commission same for clients trying to conclude projects in remote locations. All of the companies that we have spoken to, and there have been several have been highly complimentary of the capability and professionalism of USP&E.

Arising from the above, we believe that USP&E should be a real consideration for your organisation as a preferred partner for delivering reliable power solutions in Africa.

Regards,

21 Jan 2015

Mr. Scot Sobey

Director: Eferton Engineering Services (Pty) Ltd

Eferton Engineering Services (Pty) Ltd
 Process House (RCA Building),
 2nd Floor, 279 Kent Ave, Randburg,
 SOUTH AFRICA

T: +27 11 455 4455
 E: info@efertongroup.com

www.efertongroup.com



Page 1 of 1
21 January 2015

To whom it may concern,

USP&E Reference

This letter confirms that in 2014 USP&E provided DRA Projects with comprehensive information to assist us with a Diesel vs. HFO vs. Solar vs. Coal power supply evaluation for a Feasibility Study in Madagascar. Their work included basic power plant design and equipment selection as well as an evaluation of the technologies under consideration. They provided detailed technical information on the various solutions, as well as CAPEX and OPEX models that were helpful in our decision-making process.

USP&E were diligent in their approach, and were always available to clarify any aspect of their proposals and provide additional information where required. I would recommend them for other similar work.

Furthermore, USP&E CEO, Will Gruver, and his team have proven to be very approachable and willing to put solutions on the table for power supply problems.

Kind regards,

A handwritten signature in black ink, appearing to read 'J. Hooper', with a stylized flourish at the end.

John Hooper
Senior Engineer – E,C&I
DRA Projects

Registration Number: 2005/042496/07
DRA Minerals Park / 3 Inyange Close / Sunninghill / 2157
PO Box 3567 / Rivonia / South Africa / 2128
Telephone: +27 (0)11 262 8600

www.DRAglobal.com

DRA PROJECTS SA (PTY) LTD



To: USP&E

For the kind attention of Mr. Stephen Sims,
Director Project Development Africa

Palazzo Towers West, Montecasino
Ground & 1st Floor
William Nicol Drive, Fourways
Johannesburg 2021
South Africa

Your Ref: DPM/MDx01/20140603
Our Ref: SN/10/DGMO029/USP&E/AB039/13.01.2015/005

Date: 13 January 2015

Subject: Maintenance of Blackhall Road Power Station, Sierra Leone

Dear Mr. Sims,

We thank you very much for your kind letter dated 7th of January 2015 (Ref.: SS.01.2015) of which we acknowledge receipt and which has been kindly forwarded to us by our colleagues of Wärtsilä Power Plants.

In your letter you briefly explain the way USP&E anticipates to conduct its Operations for and on behalf of CEC/TCQ Power for the Blackhall Road Power Station in Freetown, Sierra Leone.

In the same letter you elaborate on your Organogram and you emphasize the knowledge, experience, and expertise of your in-country personnel, in Sierra Leone itself and in other Western African countries, even with Wärtsilä engines.

Please be informed that it will be our pleasure to cooperate with you on the operations and maintenance activities of the Blackhall Road Power Station by you proactively procuring Original Equipment Manufacturer (OEM) parts and consumables from Wärtsilä West Africa to minimize any unforeseen unplanned maintenances, as well as providing confidence for scheduled maintenances and engine overhauls, and by us supplying you with required tools and supporting documentation.

We place the trust in your expertise and experience to proficiently and with the support of Wärtsilä, conduct such Operation and Maintenance contract for the Blackhall Road Power Station in Freetown, Sierra Leone.

Looking forward to cooperating with you and your people,

Yours Sincerely,

Mr. Mamadou Goumbé
Managing Director Service Unit West Africa
Wärtsilä West Africa
Directeur Général
Wärtsilä West Africa
Immeuble Le Thlalgane 7ème étage
Mermoz Place OMVS

Wärtsilä West Africa sa

Mermoz place OMVS, Immeuble Le Thlalgane
7^{ème} étage B.P 21861 Dakar Ponty SENEGAL

Tel: + 221 33 865 41 00
Fax: + 221 33 864 42 72

Société Anonyme au capital de 938 340 000 r.c.a.
RC. NO SN DKR 96 8-284
NINEA NO. 007 4 609 2 G 3



Guatemala, July 29, 2014

CERTIFICATE OF GOODS AND SERVICES

PERENCO Guatemala Limited, certifies that **USP&E**, has provided 8 LFO Generation units 1.66 MW each; and relative auxiliary systems manufactured by HHI Co. LTD for the energy optimization project at Xan Field in Guatemala:

The total cost of the equipment was USD \$9,838,828.00. And the supplier has accomplished all the requirements stated in the contract scope of work under the proposed schedule.

At the moment of this letter the Power Plant is fully completed in operation, and PERENCO Guatemala Ltd has full title of the above-mentioned equipment.

Sincerely,

Rodrigo Avila
Projects Manager
Perenco Guatemala Limited

5 Ave. 5-55 Zona 14, Edificio Europlaza
Torre IV, Nivel 14
Guatemala, Guatemala 01014
Tel: (502) 2384-6100

Fax: (502) 2384-6196



To whom it may concern,

USP&E Reference

This letter confirms that between March and July of 2014, USP&E Africa carried out a comprehensive power supply options study and Feasibility Study for Hummingbird's Dugbe 1 Gold Project in Liberia.

All of the work performed by USP&E was extremely diligent and to a high standard of detail and thoroughness. Reporting and feedback, and a willingness to exchange ideas and share suggestions with Hummingbird's project team and consultants, demonstrated the professional and international capabilities of USP&E in performing such work and as such, we would recommend them for other similar work.

Yours sincerely,

GD Hill
Project Manager
Hummingbird Resources
11th November 2014

Head Office: 22 Mount Row, London W1K 3SF Tel: +44 (0)20 3416 3550 | Fax: +44 (0)20 3416 3573

Registered Office: 49 – 63 Spencer Street, Hockley, Birmingham B18 6DE Tel: +44 (0)121 233 2133 | Fax: +44 (0)121 233 0294

Email: enquiries@hummingbirdresources.co.uk **Website:** www.hummingbirdresources.co.uk

Company Registration No: 05467327

JV Energy Services Ltd.

2343 Brimley Road, Suite 844
Toronto, Ontario M1S 3L6 CANADA
Tel: (416) 230-0600 | Fax: (416) 335-1678
E: jvolling@gmail.com

April 1, 2011

US Power & Environmental Global (US P&E)

1918 University Business Drive, Suite 506,
McKinney, Texas, 75071 USA

Attention: Mr. Will Gruver,
CEO

Dear Mr. Gruver,

We are a client of "USP&E Global" with projects totalling over 150 MW and are very pleased with USP&E, their staff, their global reach, and their operations and maintenance capabilities. We would highly recommend USP&E to anyone looking for world-class services and capabilities in emerging markets.

We are very pleased to work with USP&E Global.

Yours sincerely,

JV Energy Services Ltd.



J. Volling
Jurgen Volling, P. Eng.
President and Owner





TO WHOM IT MAY CONCERN

March 31, 2011

Mr. Will Gruver, CEO
US P & E Global
Suite 506 - 1918 University Business Drive,
McKinney, Texas, 75071 U.S.A.

Dear Mr. Gruver:

As clients of US Power & Environmental Global, we have several power plant projects underway in the 100 MW - 150 MW class. USP&E has been very professional in all aspects of our business dealings. Their staff and operations and maintenance personnel are well experienced and demonstrate exceptional service capabilities.

We can certainly recommend USP&E to anyone seeking competence in Power Plant solutions on an international scale. Their global outreach and world-class services are a great asset for any developing industrial market.

Yours truly,


Mahbubur (Mac) Rahman,

President

Mac Trade Canada Corporation – London – Calcutta – Toronto – Dhaka
B-40 Century Estate, Moghbazar, Dhaka-1217, Bangladesh
Tel: +88 0191 3340 589 | E: mac.rahman@tradecorp.ca | macrahman@hotmail.com



March 16, 2011

To whom it may concern,

We would highly recommend using USP&E for any of your projects requiring generators and ATSS, CRAC units, and other data centre/call centre equipment. USP&E has been working with CWT since 2004 at our different locations in various capacities of equipment supply, installation, and service. They have always been proactive and responsive to our needs. You can feel comfortable in your decision to work with the team at USP&E.

Sincerely,

A handwritten signature in black ink that reads 'Dean A. Hubert'. The signature is written in a cursive, flowing style.

Dean Hubert
Sr. Director, Global IT Operations

Carlson Wagonlit Travel - 701 Carlson Parkway, Minneapolis, MN 55305-5240, USA Tel: +1 (763) 212-2197 | Fax: +1 (763) 212-2000
www.carlsonwagonlit.com



Dear Sirs:

To Whom it may concern;

We hereby acknowledge that USP&E has engineered, supplied, installed, commissioned, refueled, serviced, and maintained over 96,400 MW in total diesel Power Plant capacity for our nationwide US operations as of December 31, 2010.

We are satisfied with the operation of our equipment and pleased with the service from USP&E.

Yours truly,

A handwritten signature in black ink, appearing to read "Tim Mangum".

Tim Mangum
NOS Oklahoma/Arkansas Region
Cricket Communications
Tulsa, Oklahoma
USA



Dear Sir/Madam,

I am writing to express my gratitude for the valuable channel partnership we have with USP&E. AOSIF (CHONGQING Cummins OEM factory), an authorized Chinese manufacturer specializing in industrial Cummins diesel generator manufacturing and packaging, has established a strong presence in the energy sector across Africa, Europe, and the Middle East. Similarly, USP&E has earned a reputable position as an Engineering, Procurement, and Construction (EPC) and O&M service provider in these regions since 2002.

Having collaborated with USP&E on several projects, I can confidently attest to the seamless coordination and cooperation between our companies. USP&E consistently delivers optimal results for their clients, showcasing their dedication to excellence and willingness to go above and beyond. Consequently, they have earned the trust and respect of their clients, vendors, subcontractors, and logistics teams.

As a global EPC contractor, USP&E carefully selects reliable and experienced Original Equipment Manufacturer (OEM) partners for each project to ensure timely delivery of the best products within budget. AOSIF is proud to be an open-source manufacturer of medium-speed engines with a wide range of energy outputs, ranging from 1 to 10.5 MW. Our facility in Bergen, Norway, employs state-of-the-art technology to produce powerful yet economical engines that consume less fuel, require fewer spare parts, and entail less maintenance compared to high-speed engines.

We highly recommend collaborating with USP&E (and AOSIF!) for your next industrial energy project.

Sincerely,

Christina





Project Capital Solutions Limited,

Suite 1A, Jempark Complex,

P.O. Box 101261-00101,

Nairobi, Kenya

Dear Sir/ Madam,

Re: Letter of Recommendation for USP&E Global

Project Capital Solutions Limited is a leading developer of niche Oil and Gas projects across East Africa. As such, we are highly impressed with USP&E and their advisory and technical work for us in our projects in South Sudan, Kenya, Tanzania, Zambia, and Swaziland.

As the Chief Executive Officer of Project Capital Solutions Limited, I do highly recommend any utility, energy provider, or heavy industrial enterprise to seriously consider engaging and working with USP&E as their single-source supplier for all Engineering, Power Station equipment EPC, and O&M Services.

Will, as the Group Chief Executive Officer, and his team are team players who take complete responsibility for their workmanship and never make excuses. Through our working experience with the USP&E team, we have found them to be on-time, on budget, and helping us to save millions especially at the design and implementation stages of our projects.

As a company, we do look forward to working with USP&E for years to come as our exclusive project implementation partner and do recommend them as a best-in-class provider of project engineering services.

Yours Faithfully,

Innocent Sillingi

Group Chief Executive Officer,

Project Capital Solutions Limited,

Kenya, Uganda & Rwanda.

Directors: I. Sillingi (Kenyan), S. Olaki (Kenyan), J. Kamau (Kenyan), L. Nekesa (Kenyan)



October 2015

To whom it may concern,

Galela Energy has signed approximately \$250M in purchase order with GE and USP&E in order to deliver 12 x TM2500 GE Gas Turbines to South Africa. We expect to spend over \$1B on this project over the next 12 months.

We are also in the process of purchasing an additional 2 x TM2500s directly from USP&E for immediate delivery. USP&E will handle our EPC and O&M.

USP&E is a premier and proven International company that specializes in delivering value to shareholders, utilities, its employees, and its partners. Founded in 2002, USP&E is a trusted brand and managed by visionary leaders who understand how to work in the most difficult environments; with great success.

We are excited to be working with USP&E on our upcoming projects.

Best regards,

Thami Mtshali, CEO
Galela Energy

3012A William Nicol Drive, Bryanston, Sandton, 2021 SOUTH AFRICA



NEEMA CAPITAL (PTY) LTD | REG NO : 2014/119077/07 | PO BOX 2602, PARKLANDS, JOHANNESBURG, 2121
DIRECTOR : ROWAN MCDONALD (MANAGING) , HERMAN SCHOEMAN | CELL: 084 604 5479 |
ROWAN@NEEMACAPITAL.CO.ZA

RE: LETTER OF REFERENCE

This letter of reference confirms that USP&E is currently carrying out a comprehensive power supply options and Conceptual Feasibility Study for Neema Capital Partners for several of our proposed projects in Africa.

At Neema we believe that numbers tell a story, and that the best projects in Africa are those that are studied relentlessly and then pursued with vigor.

USP&E has been a tremendous partner for us in our efforts to:

1. Identifying and assessing viable energy and resource investment opportunities across Africa;
2. Determining which potential investment opportunities are most attractive and align with established investment criteria;
3. Identifying local partners required to ensure risks associated with large-scale power projects are mitigated and managed; and
4. Securing end-to-end implementation support (EPC and O&M) to ensure investment objectives are achieved.

Our collaborative interactions with the USP&E team have always focused our vision and reduced risks. USP&E is a team that functions in a teachable, open, humble manner where everyone's opinion is heard and results are valued above all else. Due to their outstanding work to date, we would recommend USP&E's consulting team to anyone looking for results in Africa.

Yours sincerely,

A handwritten signature in black ink, appearing to read "McDonald", with a stylized initial "R" or "M" at the start.

Rowan McDonald
Director
Neema Capital (Pty) Ltd