



Harnessing Energy to Create Value

COMPANY REFERENCES

Est. 2002

22 January 2015

To whom it may concern;

USP&E Reference

This letter confirms that in 2013 – 2014, USP&E Africa carried out a comprehensive HFO vs. Gas Turbine power supply Feasibility Study that included design and evaluation of multiple technologies, which assisted us to obtain the requisite funding for a large mining project in Africa.

USP&E was diligent and creative in how they approached our project, and were flexible and proactive in ensuring that all aspects of our project were analyzed and considered. USP&E researched and developed Capex and Opex models for our gold mining project that were helpful to our decision making process. We would recommend them for other similar work.

Furthermore, USP&E Africa CEO, Will Gruver, is a valued partner and someone I will recommend and endorse to others.

Yours sincerely,



Hugo Truter
Projects Executive



E-mail: hugo.truter@asanko.com

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Tel: +27 11 467 2758

Mob: +27 71 284 1596

Skype: hugo.truter7

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Accra, Ghana

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info@asanko.com www.asanko.com



BIGEN AFRICA SERVICES (PTY) LTD

Allan Cormack Street, The Innovation Hub, Perseus, Pretoria, 0001
P O Box 29, Innovation Hub, 0087, South Africa
Tel +27 (0) 12 842 8700 Fax +27 (0) 12 843 9000/9001
E-mail: Pretoria@bigenafrica.com
www.bigenafrica.com

Ref no: UPS&E/1

Date: 4 May 2017

Attention : To whom it may concern,

Dear [Sir / Ma'am]

REFERENCE LETTER FOR USP&E REGARDING ENERGY GENERATION PROJECTS IN AFRICA

To whom it may concern,

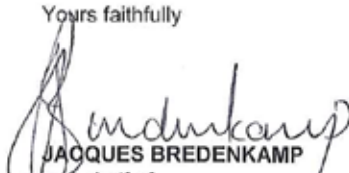
Bigen Africa Services (Pty) Ltd. recognizes the critical need for Energy generation in order to sustain economic and social development in Africa and the rest of the world.

This letter serves as a reference from Bigen Africa Services (Pty) Ltd to USP&E Holdings (PTY) Ltd. of South Africa.

As Bigen Africa, we have been jointly developing several projects with the help of USP&E in South Africa and on the continent. One such an example is for a Government Utility in South Africa, where USP&E is offering a 180MW GE LM6000-driven gas turbine power station solution that we are quite confident will provide the client with reliable energy for years to come. If successful together, USP&E will be the primary EPC for the gas portion of this project and also perform all O&M services for the life of the Power Purchase Agreement, expected to be more than 20 years.

We recognize that USP&E is a premier and proven African company that specializes in delivering value to shareholders, utilities, its employees, and we are excited to be working with USP&E on our upcoming projects.

Best regards,
Yours faithfully


JACQUES BREDEKAMP
on behalf of
BIGEN AFRICA SERVICES (PTY) LTD

BIGEN AFRICA BOARD OF DIRECTORS:

Executive Chairperson: Dr SJ Khoza, Chief Executive Officer: Mr A Boshoff
Directors: D Fabel, LD Jacobs, O Scharfetter, CJ Venter, JH de V Botha*, ZN Mankai*, MM Mohohlo*, S Sengani*
*Non-Executive

A list of divisional directors is available from the registered office

Bigen Africa Services (Pty) Ltd. is a wholly owned subsidiary of Bigen Africa Group Holdings (Pty) Ltd Reg. No. 1999/010977/07
Registered Address: Allan Cormack Street, The Innovation Hub, Perseus, Pretoria, 0001

Doing Good While Doing Business





Dear Sirs:

To Whom it may concern;

We hereby acknowledge that HFO-PSDB has engineered, supplied, installed, commissioned, refueled, serviced and maintained over 96,400 MW in total diesel Power Plant capacity for our nationwide US operations as of December 31, 2010.

We are satisfied with the operation of our equipment and pleased with the Service from HFO-PSDB.

Yours truly,

A handwritten signature in black ink, appearing to read "Tim Mangum".

Tim Mangum
NOS Oklahoma/Arkansas Region
Cricket Communications
Tulsa, Oklahoma
USA

To whom it may concern,

USP&E Reference

This letter confirms that in 2014 USP&E Africa provided DRA Projects with comprehensive information to assist us with a Diesel vs. HFO vs. Solar vs. Coal power supply evaluation for a Feasibility Study in Madagascar. Their work included basic power plant design and equipment selection as well as an evaluation of the technologies under consideration. They provided detailed technical information on the various solutions, as well as CAPEX and OPEX models that were helpful in our decision making process.

USP&E were diligent in their approach, and were always available to clarify any aspect of their proposals and provide additional information where required. I would recommend them for other similar work.

Furthermore USP&E Africa CEO, Will Gruver, and his team have proven to be very approachable and willing to put solutions on the table for power supply problems.

Kind regards



John Hooper
Senior Engineer – E,C&I
DRA Projects

Registration Number: 2005/042496/07
DRA Minerals Park / 3 Inyanga Close / Sunninghill / 2157
PO Box 3567 / Rivonia / South Africa / 2128
Telephone: +27 (0)11 202 8600

ENGINEERING
30
EXCELLENCE

www.DRAglobal.com

DRA PROJECTS SA (PTY) LTD

Directors: J.K. de Bruin Pr Eng (Managing) / G. Bezuidenhout / R.H. Drew Pr Eng / G.L. du Plessis Pr Tech Eng, Cert Eng / A.Z. Fynes-Clinton Pr Eng / N.J. Goddard Pr Eng / P.M.B. Howard PMP / E.P. Scholtz Pr Eng, PMP / G.F. Smith Pr Eng / P.S. Verster B Comm Hons



Name: Scot Sobey
Role: Director and Head
Direct Dialling: +27 11 455 3104
Email: scot.sobey@efertongroup.com
Date: 21 January 2015

Dear Sir / Madam

USP&E Power Solution Trade-Off Studies and downstream Operations and Maintenance

It is my pleasure to recommend USP&E Africa for both desktop trade off studies as well as downstream construction and implementation of the chosen solution. To date we have commissioned USP&E to do various power trade off studies (spanning Coal / HFO / Solar and Gas Turbine) for our projects in Southern Africa. We have found these studies to be professional and tailored to our needs.

Whilst these studies have been undertaken we have conducted reference checks ourselves of USP&E's downstream capability to be able to source the equipment and then subsequently install and commission same for clients trying to conclude projects in remote locations. All of the companies that we have spoken to, and there have been several have been highly complimentary of the capability and professionalism of USP&E.

Arising from the above, we believe that USP&E should be a real consideration for your organisation as a preferred partner for delivering reliable power solutions in Africa.

Regards

A handwritten signature in blue ink, appearing to be 'Scot Sobey', followed by the date '21 Jan 2015' written in blue ink.

Mr Scot Sobey

Director : Eferton Engineering Services (Pty) Ltd

Eferton Engineering Services (Pty) Ltd
Process House (IRCA Building),
2nd Floor, 279 Kent Ave, Randburg,
SOUTH AFRICA

T: +27 (0)11 285 4455
E: info@efertongroup.com

www.efertongroup.com



October 20015

To whom it may concern,

Galela Energy has signed approximately \$250M in purchase order with GE and USP&E in order to deliver 12 x TM2500 GE Gas Turbines to South Africa. We expect to spend over \$1B on this project over the next 12 months.

We are also in the process of purchasing an additional 2 x TM2500s directly from USP&E for immediate delivery. USP&E will handle our EPC and O&M.

USP&E is a premier and proven African company that specializes in delivering value to shareholders, utilities, its employees, and its partners. Founded in 2002, USP&E is a trusted brand and managed by visionary leaders who understand how to work in the most difficult environments, with great success.

We are excited to be working with USP&E on our upcoming projects.

Best regards,

Thami Mtshali, CEO
Galela Energy

3012A William Nicol Drive, Bryanston, Sandton, 2021 SOUTH AFRICA



GE Power and Water
Distributed Power
One The Boulevard,
Westway Office Park
Durban 4001
South Africa

5th August 2015

USP&E Global

Ground and 1st Floor,
Palazzo Towers West,
Montecasino,
William Nichol Drive,
Fourways,
Gauteng.
South Africa

LETTER OF SUPPORT FOR GE AERODERIVATIVE GAS TURBINE GENERATOR PACKAGES

This letter serves to confirm support by GE Power & Water's GE Distributed Power business to USP&E Global as a valued customer and development partner in the SSA region, in your ongoing efforts to establish power plants based on GE Aeroderivative Gas Turbine Generator Packages.

GE Distributed Power is able to provide power generation equipment, electrical balance of plant, installation support, services, assistance with finance facilitation as well as operation and maintenance of the above proposed power plants, in conjunction with approved and experienced partners.

GE is a world leader in the manufacture of gas turbines and allied technologies for power generation, with an unsurpassed performance and operating record. Thank you for your continued support of GE Aeroderivative products and for your interest in GE Aeroderivative Gas Turbine Generator Packages for the abovementioned plants

Please do not hesitate to contact us for further information or queries.

Yours sincerely

Arthur Harvey

Senior Sales Manager – Sub Saharan Africa
GE Power and Water
Distributed Power
Mobile: +27834499055



GE Distributed Power

Paul PREVOT
Sales Manager
GE Power & Water
Distributed Power

Tour Europlaza
20 Avenue André Prothin
92063 PARIS La Defense Cedex
FRANCE

paul.prevot@ge.com

To: Will Gruver – CEO
USP&E Global
Ground & 1st Floor, Palazzo Towers West,
Montecasino, William Nicol Drive, Fourways,
Gauteng, South Africa

June 30th, 2015

Subject: Letter of Support for the TRIPOLI Emergency Power Project, Libya

Dear Mr. Gruver,

We herewith confirm that we are considering supporting USP&E Global for the emergency power project in Libya, in the region of Tripoli.

We confirm being in discussion with USP&E Global for the potential supply of 12 x TM2500+ mobile gas turbines packages for this project.

If USP&E is selected as EPC Contractor by GECOL with GE being selected subcontractor, and provided that USP&E and GE agree on a technical and commercial contract, GE would be ready to supply the TM2500+ packages ex-works to USP&E, to support USP&E remotely for installation and commissioning activities, and to support the final user for maintenance services as long as security conditions are met.

We also confirm that the Trailer Mounted TM2500+ Gas Turbine Generator Sets offered to USP&E are new and have never been used, and are assembled at the GE factories.

Yours truly,

Paul PREVOT
Sales Manager
GE Power & Water
Tour Europlaza
20 Avenue André Prothin
92063 PARIS La Defense Cedex
FRANCE



June 21, 2020

LETTER OF REFERENCE

This letter of reference confirms that USP&E is currently carrying out multiple comprehensive renewable energy facility projects for our biomass energy companies in North America.

With offices around the world, and led by Will and John Gruver, and their technical and commercial teams, USP&E is a niche energy EPC and O&M that has a deep understanding of what it takes in order to design, build and operate world class energy production facilities.

At Global Link One, we care about integrity, reliability and safety. In this regard, USP&E has been an excellent choice and one that you won't regret. We have been working with USP&E since 2017 and have been quite happy with the services we continue to receive from the team at USP&E.

USP&E has been a tremendous partner for us in our efforts to:

1. Perform bankable feasibility studies, manage P&IDs and technical design, develop lockout-tagout procedures, hazop management, and software control design;
2. Commissioning and O&M procedural guideline and general planned maintenance planning;
3. Identify local partners required to ensure risks associated with large-scale power projects are mitigated and managed; and,
4. Securing end-to-end implementation support (EPC and O&M) to ensure investment objectives are achieved.

Our collaborative interactions with the USP&E team have always focus our vision and reduce risk. USP&E is a team that functions in a teachable, open, humble manner where everyone's opinion is heard and results are valued above all else. Due to their outstanding work to date, we would recommend USP&E' consulting team to anyone looking for results in Africa.

Yours sincerely,

Thanks,

Simeon Chow

President

2250 Fallen Oaks Dr., Knoxville, TN 37932; Tel: (310) 953-7205; Fax: (310) 988-2715

To whom it may concern

04 February 2015

Reference: G5P/USPE/04.15/01

Dear Sir/Madam

Group Five Power (Pty) Limited (G5) would like to confirm that we are working together with USP&E on various projects within Sub-Saharan Africa in the Power and Energy sectors. Group Five as an EPC contractor looks to partner with reputable firms capable of providing quality support and service to the projects we work on.

Group Five have recently been investigating the possibility of expanding its footprint into Power Plant operations and maintenance work. With this strategy in mind Group Five together with USP&E have been working together on various possible operation and maintenance projects.

Group Five would therefore like to recommend the services of USP&E's to other developers or operators looking for the best overall solution within the Power and Energy sector.



Peter de Vries
Managing Director
Group Five Engineering and Construction (Pty) Ltd
Power

Tel +27 10 060 1555 | Dir +27 10 060 1845 | Fax +27 00 000 0000 | Cell +27 82 375 5078
Address 9 Country Estate Drive, Waterfall Business Estate, Jukskei View, 1662, South Africa
Email pdevries@groupfive.co.za



Group Five Power (Pty) Ltd

Reg No 1974/201174/07 acting as agents for Group Five Construction (Pty) Ltd Reg No 1974/201166/07

Directors: RC Adams, RA Cunningham, GDL Tsoekes, PJ de Vries, WJ De Beer

9 Country Estate Drive, Waterfall Business Estate, Jukskei View 1662
Postnet Suite 505, Private Bag X24, Durbanville 2157, South Africa
Tel +27 10 060 1555, Fax +27 00 000 0000, Email groupfive@groupfive.co.za, Web www.groupfive.co.za



Dear Sirs:

We hereby acknowledge that HFO-PSDB has engineered, supplied, and will be installing, commissioning and servicing and maintaining a 13 MW HFO Power Plant for our mining operations in Sierra Leone, Africa.

We are satisfied with the quality of our equipment and pleased with the Service from HFO-PSDB.

Yours truly,

A handwritten signature in blue ink, appearing to read "R. Brough".

Ross Brough
General Manager, Constructions
London Mining House
56B Motor Main Road
Wilberforce, Freetown
Sierra Leone, Africa

Two thirds of the earth's surface is water....
The rest we can process.

MDM
ENGINEERING

28 January 2015

To whom it may concern

Dear Sir / Madam,

Re: US Power & Energy – Will Gruver

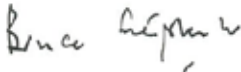
MDM Engineering is a metallurgical engineering company which undertakes mineral resource projects worldwide.

Will Gruver and US Power & Energy have provided MDM with Power Station studies and tender documents, which have formed part of the overall feasibility study, issued to investors for funding etc.

US Power and Energy are a professional, proactive and knowledgeable company in the Power Station design and development sector.

We highly recommend Will Gruver and US Power & Energy.

Yours sincerely



Bruce Stephenson
Principal Electrical Engineer
C Eng Pr.Tech Eng MSAIEE

MDM TECHNICAL AFRICA (PTY) LTD

2ND FLOOR, 382 JAN SMUTS AVENUE, CRAIGHALL, RSA
PO BOX 413647, CRAIGHALL, 2024

TEL: +27 11 993 4300 FAX: +27 11 886 9306 WWW.MDM-ENGINEERING.COM

DIRECTORS: G.S.J BENNETT, D.C DE LA ROCHE, M.T SMITH

REG NO. 2006/036152/07

00-MDME-4D-TE-015



NEEMA CAPITAL (PTY) LTD | REG NO: 2014/119077/07 | PO BOX 2602, PARKLANDS, JOHANNESBURG, 2121
DIRECTOR: ROWAN MCDONALD (MANAGING), HERMAN SCHOEMAN | CELL: 084 604 5479 |
ROWAN@NEEMACAPITAL.CO.ZA

RE: LETTER OF REFERENCE

This letter of reference confirms that USP&E Africa is currently carrying out a comprehensive power supply options and Conceptual Feasibility Study for Neema Capital Partners for several of our proposed projects in Africa.

At Neema we believe that numbers tell a story, and that the best projects in Africa are those that are studied relentlessly and then pursued with vigor.

USP&E has been a tremendous partner for us in our efforts to:

1. Identifying and assessing viable energy and resource investment opportunities across Africa;
2. Determining which potential investment opportunities are most attractive and align with established investment criteria;
3. Identifying local partners required to ensure risks associated with large-scale power projects are mitigated and managed; and
4. Securing end-to-end implementation support (EPC and O&M) to ensure investment objectives are achieved.

Our collaborative interactions with the USP&E team have always focused our vision and reduced risks. USP&E is a team that functions in a teachable, open, humble manner where everyone's opinion is heard and results are valued above all else. Due to their outstanding work to date, we would recommend USP&E's consulting team to anyone looking for results in Africa.

Yours sincerely,

Rowan McDonald
Director
Neema Capital (Pty) Ltd



Project Capital Solutions Limited,

Suite 1A, Jempark Complex,

P.o.Box 101261-00101,

Nairobi, Kenya

Dear Sir/ Madam,

Re: Letter of Recommendation for USP&E Global

Project Capital Solutions Limited is a leading developer of niche Oil and Gas projects across East Africa. As such we are highly impressed with USP&E and their advisory and technical work for us in our projects in South Sudan, Kenya, Tanzania, Zambia and Swaziland.

As the Chief Executive Officer of Project Capital Solutions Limited, I do highly recommend any utility, energy provider or heavy industrial enterprise to seriously consider engaging and working with USP&E as their single-source supplier for all Engineering, Power Station equipment EPC and O&M Services.

Will, as the Group Chief Executive Officer and his team are team players, who take complete responsibility for their workmanship, and never make excuses. Through our working experience with the USP&E team we have found them to be on-time, on budget and are helping us to save millions especially at the design and implementation stages of our projects.

As a company we do look forward to working with USP&E for years to come as our exclusive project implementation partner and do recommend them as a best in class provider of project engineering services.

Yours Faithfully,

Innocent Sillingi,

Group Chief Executive Officer,

Project Capital Solutions Limited,

Kenya, Uganda & Rwanda.

Directors: I. Sillingi (Kenyan), S. Olaki (Kenyan), J.Kamau (Kenyan), L.Nekesa (Kenyan)

Guatemala, July 29, 2014

CERTIFICATE OF GOODS AND SERVICES

PERENCO Guatemala Limited, certifies that **USP&E. Americas, LLC** has provided 8 LFO Generation units 1.66MW each; and relative auxiliary systems manufactured by HHI Co. LTD. for the energy optimization project at Xan Field in Guatemala:

The total cost of the equipment was USD\$9'838,828.00. And the supplier has accomplished all the requirements stated at the contract scope of work under the proposed schedule.

At the moment of this letter the Power Plant is fully completed in operation, and PERENCO Guatemala Ltd has full title of the above mentioned equipment.

Sincerely,



Rodrigo Avila
Projects Manager
Perenco Guatemala Limited.

5 Ave. 5-55 Zona 14, Edificio Europlaza
Torre IV, Nivel 14
Guatemala, Guatemala 01014
Tels: (502) 2384-6100
Fax: (502) 2384-6196

OK FG.

General Authority for Electricity and
Renewable Energy of Libya

For the kind attention of Mr. Abdulmagid S Eltawrgghi, Chairman of the Tender
Committee

Subject: Tender for Supply and Erection of 15x25MW Mobile Gas Turbine units for
Tobruk, Lamluda, Sousa, Bengazi and Sabha
Tender No: 1/2015

Dear Mr. Abdulmagid Eltawrgghi,

PW Power Systems, formerly known as Pratt & Whitney Power Systems (PWPS),
will support USP&E Company with FT8 MOBLEPAC gas turbines required for
subject project.

USP&E will be responsible for this project, the EPC, BOP, FT8 power island, O&M
and spare parts, in case the project is awarded.

PWPS has sufficient number of Mobile gas turbines in its inventory to support
project schedule (subject to prior sales).



Vic Abrahamian
General Manager; Europe, Middle East & Africa

PW Power Systems
International

PW Power Systems – International
Tel: +971505511210
Email: Vic.Abrahamian@PWPS-INTL.COM

June 28, 2012

TO WHOM IT MAY CONCERN

Dear Sirs,

Subject : Reference for USP&E

We are pleased to confirm that following products were delivered by Hyundai Heavy Industries Co., Ltd., Ulsan, Korea and was installed and commissioned by USP&E in good order. USP&E is also maintaining these engines following the guidelines as set forth by HHI.

Project	Engine Type	Q'ty	Year of Delivery
Sierra Leone 13MW PPS	9H21/32	8 sets	2011

USP&E and Hyundai Heavy Industries Co., Ltd. are also collaborating on additional tenders and projects in Africa and other locations internationally.

For more information, you may contact as follows.

1. Company : Hyundai Heavy Industries Co., Ltd.
2. Contact Person : Mr. J.H. Kim / General Manager
3. Phone No. : +82 52 202 7301
4. E-mail Address : k120hhi@hhi.co.kr

Sincerely yours,



J. H. Kim / General Manager

Diesel Power Plant Sales Dep't
Engine & Machinery Division
Hyundai Heavy Industries Co., Ltd.



ENERGY
Power Generation

To whomsoever it may concern:
Subject: E-Class Series, F-Class Series Refurbishment
and Operations / Maintenance

Name	Kiran Abraham
Department	Power Generation
Direct Dialling	+27 11 652 2858
E-Mail	kiran.abraham@siemens.com
Your Reference	
Our Reference	Ref/KKA/USPE/11/2015
Date	15/11/2015

Dear Sir/Madam

Operations and Maintenance

It is my pleasure to recommend USP&E Africa for Gas and Steam Turbine Commissioning, Operations, Maintenance, and Control Room Supervisory roles in Africa.

In addition to being one of our more professional, proactive, and knowledgeable partners on the power station design and development sector, USP&E has developed a customized and robust O&M software platform called SMART power that integrates training, scheduled and emergency maintenance practices, real-time system efficiency monitoring, and early fault detection into an online portal that allows all stake holders to see what is really going on at the power station.

If you are looking for Power Availability and Reliability in Africa, and need the best value, USP&E Africa is a tremendous choice for an O&M partner.

Best Regards

Mr. Kiran Abraham
Business Unit Manager – Steam and Gas units
South Africa



Energy Sector Management:
U Redecker: Vice President – Energy, Africa
T Kouthy: Vice President of Business Administration-Energy,
Africa

Postal Address
Private Bag X71
Halfway House
1685
South Africa

Street Address
Siemens Park
300 Janadel Avenue
Halfway House
1685

Switchboard +27 11 652-2000
Fax +27 11 652-2711

Siemens (Proprietary) Limited
Company Registration Number: 1923/007514/07
Registered Address: 300 Janadel Avenue, Halfway House 1685
VAT Registration Number: 479010428
Chairman: Prof Dr S Russwurm *
Chief Executive Officer: SG Probstl *; Chief Financial Officer: SU Dell'Orto *
Executive Directors: C Klaas; R Nkuhlu
Non-Executive Directors: R Guntermann *; Dr MI Survé
Alternate Directors: I Amadi; Dr H Grundmann *
Company Secretary: T Lilele

* German

Page 1 of 1



To whom it may concern,

At the Be Energy Group we care about integrity, reliability and safety. In this regard, USP&E has been an excellent choice and one that you won't regret. We have been working with USP&E since 2017 and have been quite happy with the services we continue to receive from the team at USP&E.

USP&E is lead by Will and John Gruver, and their technical and commercial teams. Since 2002, USP&E has been a niche energy EPC and O&M that has a deep understanding of what it takes in order to design, build and operate world class energy production facilities. USP&E understands what it takes to build energy production facilities and are are willing to go the extra mile through the entire project development process in order to see projects through to a successful result.

In our efforts in the following regards, USP&E have been a tremendous partner:

Perform bankable feasibility studies, manage P&IDs and technical design, develop lockout-tagout procedures, hazop management, and software control design;

Commissioning and O&M procedural guideline and general planned maintenance planning;

Identify local partners required to ensure risks associated with large-scale power projects are mitigated and managed; and,

Securing end-to-end implementation support (EPC and O&M) to ensure investment objectives are achieved.

The USP&E team have helped us to focus our vision and reduce risk. USP&E is a team that functions in a teachable, open, humble manner where everyone's opinion is heard and results are valued above all else. Due to their outstanding work to date, we would recommend USP&E' consulting team to anyone looking for results in anywhere in the world.

Yours sincerely,

A handwritten signature in black ink, appearing to read "Greg Bowman", with a stylized flourish at the end.

Greg Bowman
CEO, Be Energy Group Inc.

PERTH

Suite 1, South Gate
Commercial Centre,
87 Canning Highway
(PO Box 8071, Angelo Street)
South Perth WA 6151

BEC Engineering Pty Ltd
ABN 66 074 006 063

Telephone
(08) 9472 4224

Facsimile
(08) 9472 4225

E-mail
bec-perth@bec-engineering.com.au

BRISBANE

Level 1, 9 Gardner Close
(PO Box 1813)
Milton QLD 4064

BEC Engineering (Qld) Pty Ltd
ABN 59 091 071 117

Telephone
(07) 3870 0455

Facsimile
(07) 3870 4849

E-mail
bec-bris@bec-engineering.com.au

Website
www.bec-engineering.com.au

To Whom it may concern:

We hereby acknowledge that USP&E supplied over 25 MW in total diesel Power Plant capacity for our client's operations in Mali and 13MW for our clients in Sierra Leone, West Africa in the period from 2007-2011.

We are satisfied with the operation of this equipment and pleased with the Services provided by USP&E.

Yours truly,



Michael LeCerf
Engineering Manager
BEC Engineering Pty Ltd





To: USP&E

For the kind attention of Mr. Stephen Sims,
Director Project Development Africa

Palazzo Towers West, Montecasino
Ground & 1st Floor
William Nicol Drive, Fourways
Johannesburg 2021
South Africa

Your Ref: DP/MD/kot20140603
Our Ref: SN10/DG/MGO029/USP&E/AB039/13.01.2015/005

Date: 13 January 2015

Subject: Maintenance of Blackhall Road Power Station, Sierra Leone

Dear Mr. Sims,

We thank you very much for your kind letter dated 7th of January 2015 (Ref.: SS.01.2015) of which we acknowledge receipt and which has been kindly forwarded to us by our colleagues of Wärtsilä Power Plants.

In your letter you briefly explain the way USP&E anticipates to conduct its Operations for and on behalf of CEC/TCQ Power for the Blackhall Road Power Station in Freetown, Sierra Leone.

In the same letter you elaborate on your Organigram and you emphasize the knowledge, experience and expertise of your in-country personnel, in Sierra Leone itself and in other Western African countries, even with Wärtsilä engines.

Please be informed that it will be our pleasure to cooperate with you on the operations and maintenance activities of the Blackhall Road Power Station by you proactively procuring Original Equipment Manufacturer (OEM) parts and components from Wärtsilä West Africa to minimise any unforeseen unplanned maintenances, whilst preparing well in advance for scheduled maintenances and engine overhauls, and by us supplying you with required tools and supporting documentation.

We have the trust in your expertise and experience to proficiently and with the support of Wärtsilä, conduct such Operation and/or Maintenance contract for the Blackhall Road Power Station in Freetown, Sierra Leone.

Looking forward to cooperating with you and your people,

Yours Sincerely,

Mr. Mamadou Goumbé
Managing Director Service Unit West Africa
Wärtsilä West Africa

Mamadou Goumbé
Directeur Général
Wärtsilä West Africa
Immeuble Le Thiargane 7ème étage
Mermoz Place OMVS

Wärtsilä West Africa sa

Mermoz place OMVS, Immeuble Le Thiargane
7^{ème} étage B.P 21861 Dakar Pointe SENE GAL

Tel : + 221 33 865 41 00
Fax: + 221 33 864 42 72

Société Anonyme au capital de 938 340 000 fcs
RC. NO SN DKR 96 B-284
NINEA NO. 007 4 609 2 G 3



Harnessing Energy to Create Value